

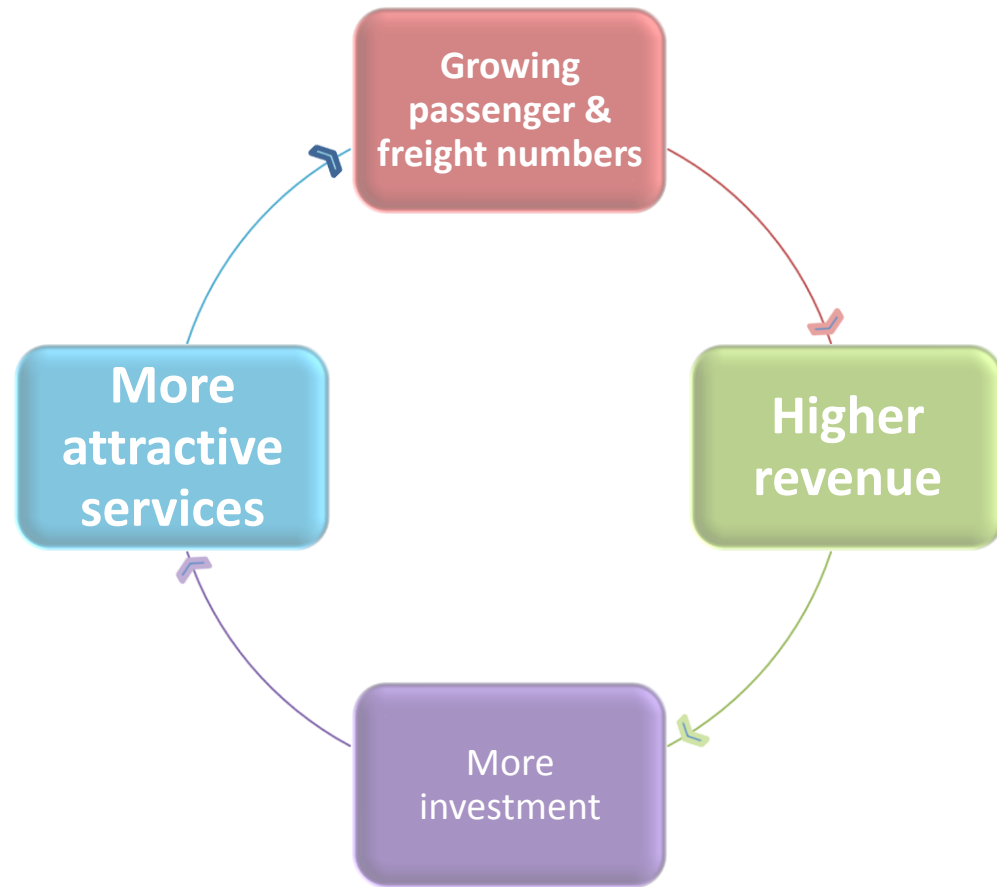
Rail Delivery Group and CP5

Michael Roberts
RDG Director General

Thursday 10 April 2014

The future's bright

- **The public-private partnership has transformed the railway** – it's a virtuous circle.
- **A winning formula** - with successive governments committed to investment creating long term stability.
- **Evolution** - greater co-ordination among TOCs, FOCs and NR the next logical step for the industry.



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CP5 will deliver a bigger, better railway

- **Extra capacity** - 170,000 extra commuter seats, up to 700 more trains a day between key cities in the north.
- **Increased connectivity** - the Northern Hub will provide a step-change in connectivity across the north of England.
- **Cleaner, quicker journeys** - more than 850 miles of railway will be electrified and punctuality levels will reach 92.5%.
- **Better cost-efficiency** – Network Rail improvement consistent with McNulty ambition.

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Relevance of RDG



- **Established in 2011** – set up alongside the publication of McNulty rail value for money report.
- **Brings together industry leaders** – CEOs of TOC/FOC owning groups and Network Rail.
- **Active in promoting better value** – ISBP, input to Brown review on franchising, options to improve efficiency.
- **New policy and communications function** – October 2013, providing the opportunity to build on past work.



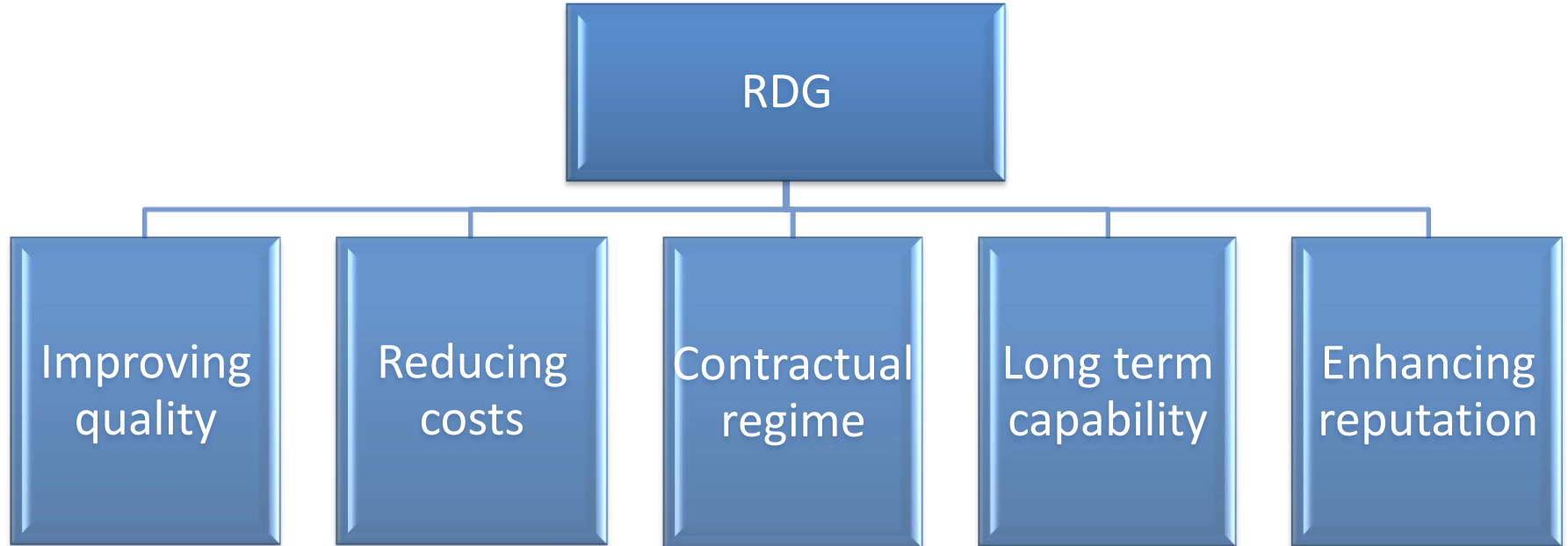
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Our role

- Promoting greater co-operation between train operators and Network Rail
- Developing strategies for industry and options for policy-makers
- Engaging with wider industry, government and other stakeholders
- Committed to long term health of rail and delivery in CP5

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Our current priority themes



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Improving service quality

- **Performance** – now (through National Task Force) and longer term (e.g. National Operating Strategy)

- **Planning** – e.g. to increase capacity, including HS2.

- **Information and ticketing** – developing an industry vision to meet customer needs and introduce new forms of ticketing.

- **Stations** – strategy to improve customer experience and commercial potential at stations.

- **Safety** – leadership on cross-industry issues relating to passenger, public and workforce safety on the railway.



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Reducing costs

- **Asset, programme & supply chain management (APSCM)**

- Empowering Network Rail and operators to do better, e.g. on possessions and cost of contingency.
- Better joint scoping of major projects.
- Options to reduce rolling stock cost in CP5.



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Improving the contractual regime

- **Regulation** – vision for track access charging and incentives regime.
- **Franchising** – taking stock of franchising programme post-Brown.
- **Freight** – highlighting value of freight and need for favourable operating environment.



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Improving long term industry capability

- **Technology & operations** – building on RTS vision for technology to deliver for customers, cost, capacity and carbon.

- **People** – strategy to develop skills, culture and productiveness of workforce.



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Enhancing the reputation of rail



Looking to the future



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