

## PAPER TO RDG BOARD

**Meeting Date:** 07 November 2017

**Paper Title:** Minutes from September 2017 meeting

**Author:** Naomi Rial

**Sponsor:** Paul Plummer

**Paper Date:** 28 September 2017

**Reference:** Paper 1a

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**28 SEPTEMBER 2017**

**RDG OFFICES, 200 ALDERSGATE STREET**

<b>Attendees</b>	<b>Organisation</b>
Chris Burchell (Chair)	Arriva
Paul Plummer	RDG
David Brown	Go-Ahead
Dominic Booth	Abellio
Ernesto Sicilia	Trenitalia
Alistair Gordon	Keolis
Jeremy Long	MTR
Jo Kaye	Network Rail
Jeremy Westlake	Network Rail
Tim Shoveller	Stagecoach
Peter Strachan	Serco
Phil Whittingham	Virgin Trains
Russell Mears	Freightliner
Richard Clarke	DB Cargo
Steve Montgomery	First Group
Mark Thurston	HS2
Gordon Wakeford	RSG
Anna Delvecchio	RDG/RSG
Naomi Rial (notes)	RDG
John Thomas	RDG
George Lynn	RDG
Gary Cooper	RDG
Edward Welsh	RDG

**Apologies:** Martin Griffiths (Stagecoach), Tim O'Toole (First Group), Mark Carne (Network Rail), Hans Georg-Werner (DB Cargo)

## MINUTES OF LAST MEETING

Item No.	Approval of the record
1	<p>CB welcomed everyone to the meeting and introduced Gordon Wakeford as RSG representative. He noted that at the dinner following the meeting there would be full industry representation comprising freight and passenger owning groups, Network Rail and the supply chain.</p> <p>The minutes of RDG Board on 20 July 2017 were accepted as a true and accurate record, subject to a minor rewording regarding System Operator requested by JK. All actions were either complete or on the agenda for the next meeting in November.</p>

Item No.	CEO Report
2	<p>CB recognised that the last few weeks had been difficult and that as an industry there is a need to be more joined up than ever.</p> <p>PP described the more structured engagements that RDG are now having with the DfT; and more explicit project management of priority projects. The appointment of a media broadcast professional to become a voice for RDG is progressing as planned.</p> <p>JW gave an update on Network Rail funding conversations.</p> <p>JK noted that progress with the System Operator proposals are going well but if board members have any concerns they should speak to her.</p> <p>GW asked about the £500m needed to smooth Network Rail's workbank. JW confirmed that there had been a positive response from the SOS but it has not yet been finalised. JW confirmed that access is being booked in preparation with Routes reworking plans to accommodate the funding should it be secured. The supply chain are being kept informed.</p>

Item No.	Strategic discussions
3	<p><u>Reform: Sustainable business model</u></p> <p>JT outlined the high-level proposals for developing a sustainable passenger business model. Board members were positive about the paper and that it reflected their feedback. However, it was agreed that progress should be accelerated in order to ensure the industry's views inform DfT's own considerations, and before they make their conclusions on this matter. It was</p>

agreed that the proposals should be worked up further and brought back to the next Board meeting.

Tomorrow's Railway: HS2

MT gave a presentation about HS2 which included a summary of the scope, progress made so far, the longer-term role of HS2 and the legacy it will leave. The legacy includes new standards in customer experience, a green corridor along the railway and lasting skills.

Mark invited the Board members to peer review plans in more detail as they are defined, particularly around how HS2 will integrate with the existing rail network. GC will follow up with regard to further engagement at strategic boards.

Comms & Engagement: Reputation campaign

EW provided an update on the Reputation campaign and specifically on the One Plan (Partnership for Britain's Prosperity) that is being launched at the end of October. Paul Plummer asked the Board to support the launch by attending but also following through with developing local plans as requested previously.

CB requested that board members encourage TOCs and Routes to collaborate on the local plans.

Supply Chain: Sector deal

GW and ADV provided an update on the Sector Deal. In response to a BEIS green paper published in January, RDG and RSG are coordinating the development of a rail sector deal, working closely with the supply chain and DfT. The Board expressed a desire to better understand the process, next steps, and opportunities for them to review the draft documents as they are developed over the next 4 weeks.

PP noted that the sector deal does not raise new issues but is an opportunity to make a more powerful case for changes already advocated by gaining broader support and engaging with wider government.

1709.03a	JT to report back on proposals for a sustainable passenger model.	JT	November meeting
1709.03b	Paul to ensure that the TOCs are briefed and have input (through RDG) on the "key asks" and deliverables.	PP	November meeting

Item No.	Approvals & endorsements
4	<p><u>RDG Limited Business Membership</u> The RDG Limited Business Membership proposals were approved, as was the revised membership fee allocation split for 2017/18. As a result, MTR, Serco and Trenitalia are now eligible for full membership.</p> <p><u>National Railway Museum proposal</u> It was agreed that RDG will work with the National Railway Museum on behalf of members to co-create exhibitions.</p>

Item No.	Forward Agenda & AOB			
6	<p>PP confirmed that Bill Reeve, Transport Scotland is attending the next meeting.</p> <p>TS requested that pension issues are added as a future agenda item.</p>			
1709.06	<table border="1"> <tr> <td>Pension issues to be added to forward agenda</td> <td>PP</td> <td>November meeting</td> </tr> </table>	Pension issues to be added to forward agenda	PP	November meeting
Pension issues to be added to forward agenda	PP	November meeting		

**Next meeting:**

- 19 December 2017

**2018 Meeting Dates:**

- 20 January
- 13 March
- 24 April
- 07 June
- 17 July
- 18 September
- 06 November
- 18 December