

## **Action points from the Rail Delivery Group meeting**

**22 September 2015**

**ATOC/RDG Offices, London**

### ***Present***

Martin Griffiths (Chair)  
Mark Carne (Deputy Chair)  
David Brown  
Chris Burchell  
Andrew Chivers  
Julian Edwards  
Nigel Jones  
Jeremy Long  
Russell Mears  
Paul Plummer  
Michael Roberts  
David Stretch  
Phil Whittingham

### ***In attendance***

Gary Cooper (ATOC)  
Elizabeth de Jong (RDG)  
Nick Ellins (RDG)  
George Lynn (RDG)  
Edward Welsh (RDG)  
Billy Denyer (RDG, minutes)

*Item 15.057 (Network Rail update):* Sir Peter Hendy (Network Rail)

*Item 15.059 (Rolling Stock):* Malcolm Brown (Angel Trains)

### ***Apologies***

Alistair Gordon  
Tim O'Toole

### **15.055 Approval of the record/progress on action points from the meeting on 28<sup>th</sup> July**

The minutes of the RDG meeting on 28<sup>th</sup> July were agreed to be an accurate record, subject to BD making an amendment to the communications campaign item. Several outstanding action points were to be discussed later in the meeting.

MR and PP were congratulated on their forthcoming appointments, whilst NE was attending his final meeting and was thanked for his valuable contribution to RDG. Elizabeth De Jong will become Acting Director of Policy from Monday 12 October, and will attend RDG in place of NE at future meetings.

**Action: BD to amend the communications campaign minute from 28<sup>th</sup> July RDG.**

### **15.056 Chairman's Report**

MG had recently spoken to Nicola Shaw and was due to speak to MC about her review before deciding next steps. Members agreed that RDG's input into her review should be discussed at the October RDG meeting.

The recent appointments of Lilian Greenwood as Shadow Transport Minister and Bernadette Kelly as DfT Director-General, Rail Executive were noted.

MG had also discussed supply chain representation with Terence Watson (RSG) at a recent meeting. MR reminded members that RSG are drafting an industry strategy and sought three representatives to comment on the draft strategy.

On the subject of priorities and forward strategy, MG reminded members that RDG is due to reply to the Secretary of State in October, and members agreed that there must be greater engagement with Government.

**Action: Shaw Review to be added to the October RDG agenda**

**Action: MR to source three RDG representatives to review the draft RSG industry strategy.**

**Action: MG to respond to SoS letter in October.**

### **15.057 Network Rail update**

PH set out the scope of his current Network Rail review, which is looking at the challenges relating to the CP5 enhancement programme. The Bowe and Shaw reviews are focusing on the causes of these issues and future of Network Rail respectively.

PH explained that the majority of Network Rail enhancements are delivered well and properly planned. The electrification projects that are behind schedule and over budget are ones which are complex, less well planned and less well defined, with inadequate stakeholder engagement during the specification phase.

PH admitted that redefining the enhancements programme is a significant challenge but that his review presents an opportunity to move forward on a sustainable and smarter basis.

Members agreed that all stakeholders must be involved in project definition and planning at an early stage, and that enhancement projects must accord with franchise commitments. The role of the industry supply chain was briefly discussed.

PH advised that a more stringent financial regime now exists within Network Rail, and a full internal review of projects and progress had taken place. The TOCs most directly affected by the key electrification projects were expected to engage in the review, due to be published in November, and PH hoped that RDG would be able to show its support for his conclusions.

**Action: RDG to prepare to respond to the PH review**

### **15.058 RDG priorities**

In introducing the paper, MR said that the responsibility for concluding the work on RDG priorities would rest with PP, while suggesting the following builds on the paper:

- some of the detail of the proposed 3 priority work streams needed to be clarified;
- 3 further priorities should be added: NR structure (depending on the outcome of the MG/MC conversation), long term planning and APSCM;
- the rest of the current 14 work streams should be delegated to other industry bodies or integrated within the proposed priorities;

- the proposed quarterly meetings with DfT should also involve ORR and RSG, with the RDG contingent made up of Chair, deputy Chair, Chief Exec and leads of the priority RDG work streams as appropriate.

Members stressed that communications activity was seen as critical for doing so. The need to find a different paradigm for discussing fares and ticketing with DfT was also underlined.

**Action: PP to finalise the work on RDG priorities and engagement**

#### **15.059 Opportunities for Value for Money in Rolling Stock costs**

MB and AC presented their paper on opportunities for Value for Money in rolling stock costs. The Rolling Stock Strategy Steering Group (RSSSG) had evaluated eight initiatives and identified that, whilst substantial cost savings are already being delivered, the industry is increasingly seeking longer term whole system optimisation, facilitated by changes to the franchise model. MB commented that the RSSSG meetings had been extremely productive, transparent and focussed.

Members agreed to the three recommendations in the paper and noted that the work of the group in following up the initial SDG report was now largely completed

**Action: AC to progress the rolling stock value for money recommendations.**

#### **15.060 Workstream updates**

PP gave an update on events at Planning Oversight Group (POG), explaining that the Network Rail reviews had pushed back POG discussions on CP6 and beyond. Members noted that a new Chair for POG will need to be identified when PP assumes his new role as Chief Executive of RDG.

DAB had provided an update on Information and Ticketing workstream activities during the earlier 'RDG Priorities' item. The workstream updates were noted.

**Action: PP to identify a new Chair of Planning Oversight Group.**

#### **15.061 Any other business**

There were two items of other business:

- Members noted that discussions between the industry and trade unions on pensions are ongoing. An update should be provided at the October meeting of RDG;
- Members agreed that RDG should produce a response to the Trade Union Bill

**Action: Update on pensions discussions to be provided at the October RDG meeting.**

**Action: EW to circulate a draft response for the Trade Union Bill to members.**

#### **15.062 Next meeting**

Tuesday 27<sup>th</sup> October 2015, 17:00-19:00.